



EXPANDING GOD'S KINGDOM

*Mission
Aviation
Fellowship*

—*—*—
2007
Annual Report

OVERCOMING BARRIERS
TRANSFORMING LIVES
BUILDING GOD'S KINGDOM



President's Message

There is a special church I know in Cape Town, South Africa. Sixteen years ago I saw a sign painted in large letters above the sanctuary. The words stopped me in my tracks and have gripped me ever since: "God's Word above all things."

I placed those same words above my desk at MAF. People ask me, "What is your vision for MAF?" I tell them, "God's Word above all things." It is His Word and the centrality of Christ that drive me and this ministry. I believe God will continue to lead MAF in strategic ministry to areas of the world that desperately need MAF.

We must be forward in our thinking—willing to envision things that may seem impossible on a human level. We must be wise, yet courageous to plow new ground, and always, always reach out in His love and humility.

In 2008, MAF again faces exciting opportunities and



INTERNATIONAL INTEGRATION

Beginning January 1, 2008, all MAF field programs have been integrated under one international entity.

The leadership of all the MAF groups (U.S., Canada, Europe, Australia, and South Africa) determined that MAF can accomplish more ministry as one organization than what each group can by operating independently.

Coordinating, maximizing and sharing financial resources, aircraft and personnel to match increasing needs and opportunities around the world are the goals of this integration.

When MAF leadership first began to explore the possibility of integrating operations throughout the world, the potential benefits quickly became apparent. MAF believes this movement is of the Lord, working His sovereign plan to build His Kingdom.

Each national MAF group has retained its own identity and respective board of directors, even though efforts and resources are combined. Also, the various MAF groups, including the U.S., will continue to recruit staff as well as develop prayer, funding and resources within their home countries. Each will be fully responsible for the use of donor gifts, grants, and their outcomes, remaining accountable to donors and foundations, as was the previous practice.

Now that MAF is internationally chartered and registered, this unified front will gain freer access in difficult places. Following several natural disasters, such relief coordination amplified the MAF impact, as a faster and more comprehensive disaster response was made possible through combined efforts.

Likewise, the launch of new field programs will benefit from integrated operations. A new program in Nepal is presently under development, and we look forward to reporting on this latest initiative in future communications.

GLOBAL IMPACT 2007 MINISTRY HIGHLIGHTS

A comprehensive version of this document is available upon request.

In the past 12 months, the MAF fleet of 52 aircraft executed 37,821 flights, logged 2.9 million miles, transported 120,350 passengers, and delivered 11,256,927 pounds of cargo (all on 1,700 rough, unimproved dirt and grass airstrips or waterways).

These statistics translate to **MAF saving 65,991 days of travel time—or 272.7 work years—over the course of 12 months.** Redeemed for productive Kingdom work, these 65,991 days exceed the equivalent of 54.5 five-year terms of missionary service!

Examples of MAF ministry accomplishments as well as efforts enabled and supported by MAF in FY2007 include ...

CENTRAL ASIA—Installed 35 additional VSAT units and maintained 100 systems to enable the work of nongovernment organizations (NGOs) serving in the region. • Supported the activities of more than 400 humanitarian agencies and NGOs. • Initiated discussions with the *European Commission Humanitarian Aid Office (ECHO)* pursuant to establishing a base in an impoverished area of Central Asia.

DEMOCRATIC REPUBLIC OF CONGO (DRC)—Assisted the *Centers for Disease Control and Prevention* and *World Health Organization* in fighting a deadly Ebola epidemic that killed nearly 200 people in the summer and fall of 2007. • Installed seven VSAT Internet systems supporting eight partner ministries in remote areas. • Provided intensive flight support for *Doctors Without Borders* as the organization responded to medical emergencies throughout the DRC. • Continued essential transportation services for *SIL International*, supporting 11 Bible translation and literacy projects. • Transported *Campus Crusade for Christ International* teams to Isiro, Auzi and Bunia to dub the "JESUS" film into nine new languages.

ECUADOR—Supported 95 national and expatriate mission workers, including doctors, teachers, and translators, who provide critical services to isolated villages and remote regions. • An MAF chaplain conducted 200 visits to the government hospital in Puyo, sharing the Gospel and encouraging patients. Also shared the Gospel with some 800 people brought from the jungle on MAF air ambulance flights. • Distributed some

numerous challenges. Demand for MAF services continues to escalate as more and more agencies look to MAF not only for air support, but for communications and learning technologies services.

In the months and years ahead, I ask for your prayers—that MAF will continue to look more and more on the opportunities and not feel daunted by the obstacles that may confront us. (After all, MAF is an obstacle overcomer!)

Pray that we will keep His Word above all things!



John C. Boyd
President and CEO



2,000 New Testaments and more than 9,000 Christian tracts.
• Upgraded the MAF radio network, including replacing repeaters. Installed 32 VHF radios.

HAITI—Purchased and retrofitted a Cessna T207A, which arrived in October 2007. • Constructed an airstrip in Fond des Blancs. • Completed eight distance education courses in French and eight in Creole. • Provided ongoing flight services for *Christian Aide Ministries (CAM)*, enabling agricultural development, healthcare, and evangelistic outreach as well as feeding programs for 1,600 households monthly.

INDONESIA—

Kalimantan: Executed 5,132 flights, transported 14,824 passengers, and delivered 726,128 pounds of cargo. • Continued ministry efforts at a local prison. In partnership with *Samantha's Purse*, completed a new chapel for the facility.

Papua: Delivered thousands of Bibles to remote villages following the completion of a translation project. • Reopened the Manokwari base, positioning MAF to meet community support and transportation needs of the Bird's Head region. • Assisted villagers with cleanup and repairs following flooding in Sentani.

Sumatra: Conducted safe, regularly scheduled air service for more than 70 organizations, NGOs, and humanitarian aid groups, as well as government officials. • Developed plans for the construction of a new hangar, office, house, and classroom facilities in Meulaboh. • Developed construction plans for an airstrip in Lok Kruet.

LESOTHO—Increased flight services by seven percent to accommodate the growing number of requests from local NGOs that provide HIV/AIDS-related services. • Sustained the *Lesotho Flying Doctor Service*, providing medical care to some 200,000 people. • Supported an evangelistic, home-based, patient care project teaching families to care for their critically ill relatives infected with HIV/AIDS. Distributed Bibles to patients and their families.

MALI—Completed four village wells. • Conducted evangelism activities that led to 162 new converts. Coordinated the discipleship of new believers by local pastors.

MOZAMBIQUE—Served 30 Christian and humanitarian organizations including *SIL International*, the *Southern Baptist Convention*, *New Tribes Mission*, the *HALO Trust*, *World Vision*, *Orphans Unlimited, Inc.*, *Serving in Mission (SIM)*, and the *World Wildlife Fund (WWF)*.

NORTH CENTRAL ASIA—Served more than 300 expatriates and nationals with a secure email system, *listserv*, and website. • Trained 70 doctors and nurses in course design and instruction. Began work on 12 medical courses for distance delivery. • Provided ongoing assistance to a local seminary by teaching a class in *Adult Teaching Methods*. Created a website and initiated distance education programs for the organization.

RUSSIA—Shipped nearly five million pieces of Christian material from the Moscow warehouse. • Facilitated visa applications by issuing more than 300 letters of invitation to short- and long-term missionaries seeking to minister in Russia. • Continued ongoing efforts to establish a missionary aviation program in Siberia; placed an MAF family in Krasnoyarsk, Siberia.

THAILAND—Founded the *Thai Church Resource Center* to gather and disseminate available church related data that will serve the growing, emerging Thai church. • Recruited and trained five Thai tribal women as employees. • Initiated an online digital database, including the preparation of more than 500 Christian resources.

WEST AFRICA—Established two additional Community Access Points (CAPs) in the rural interior of the region, for a total of four CAPs.

WORLDWIDE—

MAF LEARNING TECHNOLOGIES (MAF-LT): Trained some 70 nationals and five expatriate missionaries worldwide in course design, development and deployment. • Assisted 19 existing partner ministries in developing and deploying distance education (DE) courses. • Established working relationships with eight new ministry partners. • Supported learning technologies projects in 20 countries.

NEW PROJECTS AND PROGRAMS—

South East Asia: Continued planning efforts with the *Civil Aviation Training Center* regarding a program to train air traffic controllers.

Nepal: Commenced feasibility studies in preparation for establishing flight services to assist organizations providing services in remote areas of the country.

Northwest Africa: Initiated efforts to establish a business-as-ministry program to provide community development opportunities.

Fiscal Year 2007

Fiscal Year 2006

SUMMARY CONSOLIDATED STATEMENT OF POSITION

ASSETS

Current Assets.....	\$12,354,935
Fixed Assets.....	35,726,301
Other Assets.....	13,004,660
Total Assets.....	61,085,896

LIABILITIES AND NET ASSETS

Current Liabilities.....	\$4,322,521
Noncurrent Liabilities.....	13,807,361
Total Liabilities.....	18,129,882

Net Assets.....	\$42,956,014
Total Liabilities and Net Assets.....	\$61,085,896

ASSETS

Current Assets.....	\$11,166,738
Fixed Assets.....	34,034,041
Other Assets.....	12,202,978
Total Assets.....	57,403,757

LIABILITIES AND NET ASSETS

Current Liabilities.....	\$3,280,029
Noncurrent Liabilities.....	13,408,454
Total Liabilities.....	16,688,483

Net Assets.....	\$40,715,274
Total Liabilities and Net Assets.....	\$57,403,757

SUMMARY CONSOLIDATED STATEMENT OF ACTIVITY

Contributions.....	\$21,375,767
Program Revenues.....	12,145,103
Other Income.....	2,168,884
Total Revenues.....	35,689,754

Program Activities.....	\$26,312,306
Fundraising.....	3,643,651
General and Administrative.....	3,493,057
Total Expenses.....	33,449,014

Revenues exceeded expenses by \$2.2 million as we invested in new aircraft and components in the amount of \$2.3 million. These fixed assets expenditures are not reflected as expenses but will be depreciated over time.

Change in Net Assets.....	\$2,240,740
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Net Assets Beginning of Year.....	\$40,715,274
Net Assets End of Year.....	\$42,956,014

Contributions.....	\$24,825,949
Program Revenues.....	12,529,153
Other Income.....	1,691,172
Total Revenues.....	39,046,274

Program Activities.....	\$26,931,395
Fundraising.....	3,559,409
General and Administrative.....	3,604,528
Total Expenses.....	34,095,332

Actual ministry expenses in FY2006 amounted to \$34 million, \$2 million above budget (Pakistan earthquake crisis relief and the acquisition of another airplane). The \$5 million differential between revenues and expenses is attributable to the relocation of the MAF headquarters from California to Idaho and the acquisition of an aircraft. These funds were spent on fixed assets (facilities and aircraft) but are not reflected as expenses due to depreciation over time.

Change in Net Assets.....	\$4,950,942
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Net Assets Beginning of Year.....	\$35,764,332
Net Assets End of Year.....	\$40,715,274

BOARD OF DIRECTORS—FISCAL YEAR 2008

Julie Shimer, Ph.D.; Chairman of the Board, Mission Aviation Fellowship; President and Chief Executive Officer, Welch Allyn; Skaneateles Falls, NY

Anthony G. Van Schaick; Vice Chairman of the Board, Mission Aviation Fellowship; Retired Vice President and Treasurer, Lockheed Martin Corporation; Wilmington, NC

John C. Boyd; President and Chief Executive Officer, Mission Aviation Fellowship; Nampa, ID

David Bixby, Ph.D.; Executive Vice President, Azusa Pacific University; Glendora, CA

Janet Carlson; Retired President, Trust Financial Group; Roseville, MN

Dennis Dahl; Retired marketing executive, Descartes Systems Group Inc.; Long Beach, CA

Laura Mae Gardner, D.Min.; International Personnel Consultant and Trainer, WBT/SIL; Tucson, AZ

David Grizzle; Senior Vice President—Customer Experience, Continental Airlines, Inc.; Houston, TX

William Locke, Ph.D.; Retired, Dean of the College of Extended Studies, San Diego State University; San Diego, CA

Hon. Gregg L. Prickett; Supervising Judge, Orange County Superior Court; Fullerton, CA

Montie Ralstin; Pastor of Boise Christian Communion Church; Boise, ID

R. Daniel Shaw, Ph.D.; Professor of Anthropology, Fuller Theological Seminary; Altadena, CA

Karl D. Stoltzfus, Sr.; Chairman, Dynamic Aviation; Bridgewater, VA

Dennis Sturdevant; President, Precision Aviation; Newberg, OR

Robert Swanson; Attorney at Law, Boutin Dentino Gibson Di Giusto Hodell Inc.; Sacramento, CA